



QUALIFICATIONS PACK - OCCUPATIONAL STANDARDS FOR GEMS & JEWELLERY INDUSTRY

What are Occupational Standards(OS)?

OS describe what individuals need to do, know and understand in order to carry out a particular job role or function

OS are performance standards that individuals must achieve when carrying out functions in the workplace, together with specifications of the underpinning knowledge and understanding

Contact Us: GJSCI, Mumbai





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Introduction

Qualifications Pack-Raw Material Procurement Manager

SECTOR: GEMS & JEWELLERY SUB-SECTOR: Handmade gold and gems-set jewellery

OCCUPATION: Inventory Management

REFERENCE ID: G&J/Q0301

ALIGNED TO: NCO-2004/ NIL

Raw Material Procurement Manager: The Raw Material Procurement Manager is responsible for procuring precious metals including gold, alloys, components of gold jewellery, gemstones, other consumables and tools for jewellery making.

Brief Job Description: The individual at work procures raw gold from banks, bullion dealers for anticipated orders or placed by customers, in order to execute the production planning and maintain profitability. The individual is also responsible for procurement of components for jewellery, gemstones, other consumables and tools required for jewellery making.

Personal Attributes: The job requires the individual to have: attention to details; ability to develop interpersonal relations and negotiate prices; have sharp memory and willingness to travel.





Job Details

Qualifications Pack Code	G&J/Q0301		
Job Role	Raw Material Procurement Manager		
Credits(NSQF)	TBD	Version number	1.0
Sector	Gems & Jewellery	Drafted on	05/09/13
Sub-sector	Handmade and Gems-set Jewellery	Last reviewed on	13/08/14
Occupation	Inventory Management	Next review date	12/08/15

Job Role	Raw Material Procurement Manager	
Role Description	Procuring precious metals, alloys, components used in jewellery making, gemstones, consumables and tools required for manufacturing jewellery at best price for profitability of the company	
NSQF level	7	
Minimum Educational Qualifications Maximum Educational Qualifications	Minimum: Graduate	
Training	Not applicable	
Experience	Minimum 3 years in jewellery industry	
Applicable National Occupational Standards (NOS)	 Compulsory: 1. <u>G&J/N0303 Procure raw materials for jewellery manufacturing</u> 2. <u>G&J/N9910 Maintain IPR and respect copyright</u> 3. <u>G&J/N9915 Interact with colleagues, customers and vendors</u> 4. <u>G&J/N9914 Maintain safe work environment</u> Optional: Not applicable 	
Performance Criteria	As described in the relevant OS units	

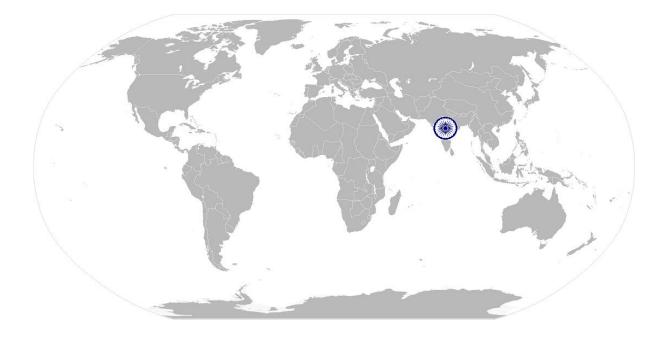






Procure raw materials for jewellery manufacturing

National Occupational Standard



Overview

This unit is about procuring from market vendors: precious metal including gold and silver bars, jewellery components, gemstones, consumables and tools required for jewellery manufacturing. The individual also plans for procurement and selects the best vendor to maintain profitability in the business and achieve organisational goals.







Procure raw materials for jewellery manufacturing

Unit Code	G&J /N0303		
Unit Title (Task)	Procure raw materials for jewellery making		
Description	This OS unit is about procuring precious metals, alloys, components, gemstones, consumables and tools required for jewellery manufacturing, while keeping market value of products sold and margin targets of the company		
Scope	This unit/task covers the following:		
	 Study and understand the supply-side market Assess the raw material requirement for production Plan and procure precious metal including gold Plan and procure components, gemstones, consumables and tools Ensure delivery of quality product Maintain record of materials 		
Performance Criteria(P	C) w.r.t. the Scope		
Element	Performance Criteria		
Shortlist of vendors	 To be competent, the user/individual on the job must be able to: PC1. study different vendors in the domestic and international market and their offerings PC2. make a database of vendors for various consumables PC3. shortlist and make a list of preferred vendors based on quality, type of products offered, design, price, etc. PC4. understand the production plan for the period and related consumables PC5. understand the products which can be made in-house and those which have to be procured from outside PC6. understand the requirement of precious-metal, alloys, components and gemstones PC7. check the raw materials available in the company PC8. understand the availability and requirement of tools and machines PC9. assess the market scenario accurately PC10. identify the best vendors that suit the company's objectives and manufacturing requirement PC11. identify vendor who provides quality product at best price for the organisation 		
Procurement planning	 To be competent, the user/individual on the job must be able to: PC12. follow the raw precious metals procurement policy of the organisation PC13. assess precious metal available from refining and new procurements to be made PC14. procure gold, silver and platinum bars from banks or bullion dealers PC15. ensure the gold is assayed for quality and Karatage PC16. procure gold from the jeweller (customer) and get it assayed PC17. follow gold handling and logistics norms as per company policy PC18. prepare a consolidated delivery order PC19. check availability and requirement from all departments PC20. check tools and spares requirement from all departments 		





G&J/N0303	Procure raw materials for jewellery manufacturing
JAJ/110303	PC21. maintain record of material availability and requirement after collecting details
	from sectional supervisor
	PC22. track the usage of consumables and order them appropriately
Procurement of	To be competent, the user/individual on the job must be able to:
materials	PC23. understand the bill of materials for the production plan
materials	
	PC24. assess the market demand-supply scenario
	PC25. understand the availability of required materials from the vendor PC26. look for alternative vendor if the preferred vendor do not have required
	materials
	PC27. negotiate quality versus pricing
	PC28. place procurement order with the vendor for delivery of goods
	PC29. place the order with desired details such as quality expected, product specification
	PC30. prepare contract on details such as payment mode, delivery date, credit period
	PC31. place the order with the right vendor and ensure that the terms and conditions
	of the transaction is as per company policy
	PC32. ensure that products are procured at desired specification and quality
	PC33. ensure that there is no delay in delivery of products
Achieving	To be competent, the user/individual on the job must be able to:
productivity	PC34. send products for quality check when received
productivity	PC35. ensure the number and quality of products are appropriate
	PC36. ensure the correctness of products received from appropriate department
	PC37. ensure that the transaction results in profit for the company
	PC38. ensure that there is no production delay due to non availability of raw
	materials and consumables
Knowledge and Under	
A. Organizational	The individual on the job needs to know and understand:
Context	KA1. company's policies on: acceptable limits of precious-metal loss; delivery
(Knowledge of the	timelines; safety and hazards; integrity; and personnel management
company /	KA2. work flow involved in company's jewellery manufacturing process and time
organization and	required to complete each stage
its processes)	KA3. importance of the individual's role in the workflow KA4. company's procurement and company's accounting policies
	KA4. company's procurement and company's accounting policies KA5. reporting structure
B. Technical	
B. Technical Knowledge	KA5. reporting structure
	KA5. reporting structure The user/individual on the job needs to know and understand:
	 KA5. reporting structure The user/individual on the job needs to know and understand: KB1. jewellery manufacturing process KB2. different types of precious metals and alloys and Karatage KB3. different types of gemstones, supply sources, major buyers and their
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	 KA5. reporting structure The user/individual on the job needs to know and understand: KB1. jewellery manufacturing process KB2. different types of precious metals and alloys and Karatage KB3. different types of gemstones, supply sources, major buyers and their properties KB4. precious metal price movements and market demand-supply scenario KB5. foreign exchange rate movement and hedging requirement
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	 KA5. reporting structure The user/individual on the job needs to know and understand: KB1. jewellery manufacturing process KB2. different types of precious metals and alloys and Karatage KB3. different types of gemstones, supply sources, major buyers and their properties KB4. precious metal price movements and market demand-supply scenario KB5. foreign exchange rate movement and hedging requirement KB6. assaying and quality standards KB7. different types of components used in jewellery example: hollow balls





G&J/N0303	Procure raw materials for jewellery manufacturing			
GQJ 710505	KB11. general industry trends such as seasonality effects, gold price and festivals to			
	estimate demand			
	KB12. key markets of consumables across the region and country			
	KB13. vendor management			
	KB14. how to maintain records of materials, tools and spares			
	KB15. basic finance, budgeting and accounting			
	KB16. banks, their nominated agencies and licensed players			
	KB17. import-export procedures and documentation, duties, charges and			
	commissions			
	KB18. audit procedures and requirements			
	KB19. bulk buying process and drawing up contract			
	KB20. use of Internet for research			
	KB21. commerce related terms prevalent in the market			
Skills (S) [Optional]				
A. Core Skills/	Reading and writing skills			
Generic Skills	The user/individual on the job needs to know and understand how:			
	SA1. to conduct market research			
	SA2. to read material requirement documents			
	SA3. to prepare delivery order			
	SA4. to read invoice details from vendor			
	SA5. to draw up contracts			
	SA6. to read and understand Government regulations on different raw materials			
	Communication skills			
	The user/individual on the job needs to know and understand how:			
	SA7. to communicate effectively with seniors and colleagues			
D. Duefersienel Chille	SA8. to communicate effectively with vendors Calculation skills			
B. Professional Skills				
	The user/individual on the job needs to know and understand how:			
	SB1. to quickly calculate whether the transaction could result in profit for the			
	company			
	SB2. to understand the number of materials and consumables required			
	Decision-making skills			
	The user/individual on the job needs to know and understand:			
	SB3. how to decide on vendors and their capabilities			
	SB4. availability versus requirement of raw materials and the right time to procure			
	them for anticipated demand			
	SB5. correct price for the quality and quantity of raw materials available			
	Negotiation skills			
	The user/individual on the job needs to know and understand how:			
	SB6. to negotiate with the vendor to get the materials at best price and quality			
	SB7. to arrive at accurate costing			
	Reflective thinking			
	The user/individual on the job needs to know and understand how:			
	SB8. improve work processes for greater productivity			
	SB9. avoid process delays			







Procure raw materials for jewellery manufacturing

NOS Version Control

NOS Code	G&J/N0303		
Credits(NSQF) [<i>OPTIONAL</i>]	TBD	Version number	1.0
Industry	Gems & Jewellery	Drafted on	05/09/13
Industry Sub-sector	Handmade Gold and Gems-set Jewellery	Last reviewed on	13/08/14
		Next review date	12/08/15

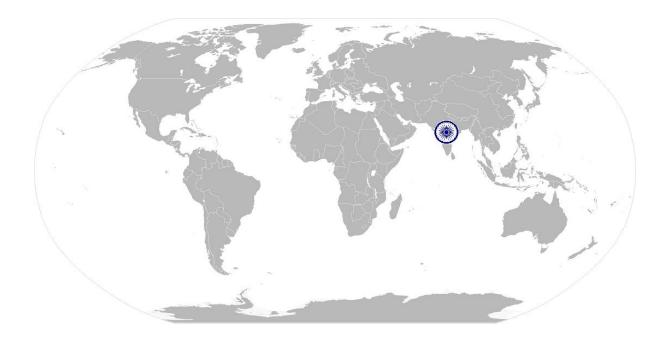






Maintain IPR and respect copyright

National Occupational Standard



Overview

This unit is about and respecting intellectual property rights (IPR) of the company's products and designs and avoiding infringement on copyrights of others.







G&J/N9910	Maintain IPR and respect copyright
Unit Code	G&J/N9910
Unit Title (Task)	Respect IPR of company as well as competitors
Description	This OS unit is about maintaining company's IPR and avoiding infringement on copyright of others
Scope	This unit/task covers the following:
	 Protect company's Intellectual Property Rights (IPR)
	 Avoid infringement to copyright of other companies
Performance Criteria(P	C) w.r.t. the Scope
Element	Performance Criteria
Respecting IPR Knowledge and Unders	 To be competent, the user/individual on the job must be able to: PC1. prevent leak of new designs to competitors by reporting on time PC2. spot any infringement of company's product or design patents PC3. report IPR violations observed in the market, to supervisor or company heads PC4. read copyright clause of the material published on the internet and any other printed material PC5. consult supervisor or senior management when in doubt about using publicly available information PC6. report any infringement observed in the company PC7. spot plagiarism and report PC8. understand rationale of patents and IPR PC9. avoid being involved in IPR violations
A. Organizational Context	 The individual on the job needs to know and understand: KA1. company's policies on IPR, plagiarism and order leaks KA2. company's patented products KA3. market trends and company's unique product range KA4. reporting structure
B. Technical Knowledge	 The individual on the job needs to know and understand: KB1. basics of patents and IPR laws KB2. how IPR protection is important for competitiveness of a company
Skills (S) [Optional]	
A. Core Skills/	Communication skills
Generic Skills	The user/individual on the job needs to know and understand how:
	SA1. to effectively communicate any observed IPR violations or design leaks
B. Professional Skills	Decision making
	The user/individual on the job needs to know and understand when and how: SB1. to report sources of IPR violations







Maintain	IPR	and	respect	copyright	

Reflective thinking
The user/individual on the job needs to know and understand how:
SB2. to learn from past mistakes and report IPR violations on time
Critical thinking
The user/individual on the job needs to know and understand how:
SB3. to spot signs of violations and alert authorities in time







Maintain IPR and respect copyright

NOS Version Control

NOS Code	G&J/N9910		
Credits(NSQF) [<i>OPTIONAL</i>]	TBD	Version number	1.0
Industry	Gems & Jewellery	Drafted on	05/09/13
Industry Sub-sector	Handmade Gold and Gems-set Jewellery	Last reviewed on	13/08/14
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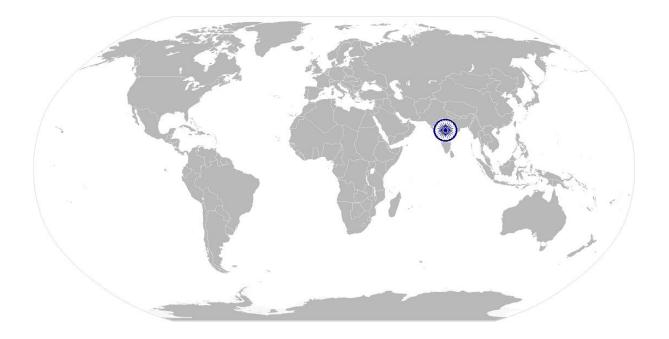






Interact with colleagues, customers and vendors

National Occupational Standard



Overview

This unit is about level of communication with colleagues or customers, Government departments and vendors in order to derive the best quality products available at maximum profit margin to the company. It is also about the Manager's ability to work as a team in order to achieve the required deliverables on schedule.







G&J/N9915	Interact with colleagues, customers and vendors	
Unit Code	G&J/N9915	
Unit Title (Task)	Interact with colleagues, customers and vendors	
Description	This OS unit is about communicating with colleagues, customers, vendors and Government departments in order to maintain smooth and hazard-free work flow	
Scope	This unit/task covers the following:	
	Interact with Seniors	
	Interact with colleagues	
	 Interact with Government departments, auditors, customers and/or vendors 	
Performance Criteria(P	C) w.r.t. the Scope	
Element	Performance Criteria	
Interaction with	To be competent, the user/individual on the job must be able to:	
seniors	PC1. receive instructions, plans and targets PC2. devise strategy for customer or vendor management	
	PC3. understand the deliverables to customers	
	PC4. understand the contracts, regulatory and audit requirements	
	PC5. company's procurement and production norms	
	PC6. communicate any potential hazards or expected disruptions	
	PC7. comply with company policy and rule PC8. comply with Government regulations	
	PC8. comply with Government regulations PC9. deliver quality work on time as required by reporting any anticipated reasons	
	for delays	
Interactions with	To be competent, the user/individual on the job must be able to:	
colleagues,	PC10. work as a team by understanding their requirements	
customers and/or	PC11. share skills and train	
vendors	PC12. communicate and discuss work flow related difficulties in order to find solutions with mutual agreement	
	PC13. receive feedback and address concerns in order to complete work on time PC14. put team over individual goals	
	PC15. resolve conflicts and meet requirements to the customer's/ colleagues' / vendor's satisfaction	
	PC16. act on contract, audit or Government related queries and legal disputes	
Interactions with	To be competent, the user/individual on the job must be able to:	
Government	PC17. assess their requirements and devise strategy accordingly	
departments,	PC18. to communicate company's quality, quantity and contractual requirements	
auditors and others	PC19. select the best alternative that suits the customer, the vendor and the company PC20. keep oneself update on market movements and regulatory changes	
	PC20. Reep onesen update on market movements and regulatory changes	
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G&J/N9915

Interact with	colleagues.	customers	and	vendors
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Knowledge and Unders	Knowledge and Understanding (K)			
A. Organizational Context (Knowledge of the company / organization and its processes)	The individual on the job needs to know and understand: KA1. company's policies on personnel management KA2. work flow involved in company's jewellery manufacturing process KA3. importance of the individual's role in the workflow KA4. reporting structure			
B. Technical Knowledge	The individual on the job needs to know and understand: KB1. how to communicate effectively KB2. how to build team coordination KB3. how to develop networks across the market			
Skills (S) [Optional]				
A. Core Skills/ Generic Skills B. Professional Skills	Teamwork and some multitaskingThe individual on the job needs to know and understand how:SA1. to motivate team to workSA2. to convince seniors about significant process changesSA3. to share work load as requiredSA4. to deliver product to next work process on time			
B. Protessional Skills	Decision making The individual on the job needs to know and understand: SB1. how to report potential areas of disruptions to work process SB2. when to report to senior and when to deal with a colleague depending on the type of concern SB3. when to escalate customer or vendor related problems to seniors Reflective thinking The individual on the job needs to know and understand: SB4. how to improve work process Critical thinking The individual on the job needs to know and understand: SB5. how to spot process disruptions and delays			







Interact with colleagues, customers and vendors

NOS Version Control

NOS Code	G&J/N9915		
Credits(NSQF) [<i>OPTIONAL</i>]	TBD	Version number	1.0
Industry	Gems & Jewellery	Drafted on	05/09/13
Industry Sub-sector	Handmade Gold and Gems-set Jewellery	Last reviewed on	13/08/14
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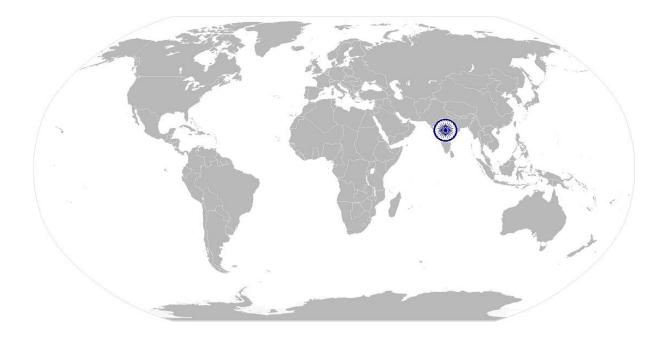






Maintain safe work environment

National Occupational Standard



Overview

This unit is about the artisan or bench worker's commitment towards reporting potential hazards and containing accidents in order to make the work environment safe for self and colleagues.





G&J/N9914	Maintain safe work environment
Unit Code	G&J/N9914
Unit Title (Task)	Work towards having a safe work environment
Description	This OS unit is about being aware of and communicating potential hazards and dangers of accidents on the job
Scope	This unit/task covers the following:
	Understand potential sources of accidents Communicate to reporting supervisor about basards in time
	Communicate to reporting supervisor about hazards in time
Performance Criteria(P	C) w.r.t. the Scope
Element	Performance Criteria
Understanding of potential sources of accidents and communicating Knowledge and Unders A. Organizational	The individual on the job needs to know and understand:
Context (Knowledge of the company / organization and its processes)	 KA1. company's policies on handling: harmful chemicals and sharp tools, safety and hazards of machines, fire safety and, disposal of harmful chemicals and materials KA2. work flow involved in company's jewellery manufacturing process KA3. importance of the individual's role in the workflow KA4. reporting structure
B. Technical Knowledge	 The individual on the job needs to know and understand: KB1. how different chemicals react and what could be the danger from them KB2. how to use machines and tools without causing bodily harm KB3. fire safety education KB4. disposal of hazardous chemicals, tools and materials by following prescribed environmental norms or as per company policy
Skills (S) [Optional]	
A. Core Skills/	Communication skills
Generic Skills	The individual on the job needs to know and understand how: SA1. to effectively communicate the danger





G&J/N9914

Maintain safe work environment

B. Professional Skills	Decision making			
	The individual on the job needs to know and understand:			
	SB1. importance of reporting potential sources of danger			
	SB2. appropriate actions to be taken in the event of an accident			
	SB3. process for disposing of hazardous materials, safely and following			
	environmental guidelines			
	Reflective thinking			
	The individual on the job needs to know and understand how:			
	SB4. to learn from past mistakes regarding use of hazardous machines or			
	chemicals or gas torches			
	Critical thinking			
	The individual on the job needs to know and understand:			
	SB5. how to spot danger			
	SB6. procedures to follow in the event of a fire or other hazard			







Maintain safe work environment

NOS Version Control

NOS Code	G&J/N9914		
Credits(NSQF) [<i>OPTIONAL</i>]	TBD	Version number	1.0
Industry	Gems & Jewellery	Drafted on	05/09/13
Industry Sub-sector	Handmade Gold and Gems-set Jewellery	Last reviewed on	13/08/14
		Next review date	12/08/15





Definitions

Keywords /Terms	Description
Sector	Sector is a conglomeration of different business operations having similar business and interests. It may also be defined as a distinct subset of the economy whose components share similar characteristics and interests.
Sub-sector	Sub-sector is derived from a further breakdown based on the characteristics and interests of its components.
Occupation	Occupation is a set of job roles, which perform similar/ related set of functions in an industry.
Function	Function is an activity necessary for achieving the key purpose of the sector, occupation, or an area of work, which can be carried out by a person or a group of persons. Functions are identified through functional analysis and form the basis of OS.
Sub-function	Sub-functions are sub-activities essential to fulfil the achieving the objectives of the function.
Job role	Job role defines a unique set of functions that together form a unique employment opportunity in an organisation.
Occupational Standards (OS)	OS specify the standards of performance an individual must achieve when carrying out a function in the workplace, together with the knowledge and understanding they need to meet that standard consistently. Occupational Standards are applicable both in the Indian and global contexts.
Performance Criteria	Performance criteria are statements that together specify the standard of performance required when carrying out a task.
National Occupational Standards (OS)	NOS are occupational standards which apply uniquely in the Indian context.
Qualifications Pack (QP)	QP comprises the set of OS, together with the educational, training and other criteria required to perform a job role. A QP is assigned a unique qualifications pack code.
Unit Code	Unit code is a unique identifier for an Occupational Standard, which is denoted by an 'N' $% \left({{{\rm{D}}_{{\rm{D}}}}_{{\rm{D}}}} \right)$
Unit Title	Unit title gives a clear overall statement about what the incumbent should be able to do.
Description	Description gives a short summary of the unit content. This would be helpful to anyone searching on a database to verify that this is the appropriate OS they are looking for.
Scope	Scope is a set of statements specifying the range of variables that an individual may have to deal with in carrying out the function which have a critical impact on quality of performance required.
Knowledge and Understanding	Knowledge and understanding are statements which together specify the technical, generic, professional and organisational specific knowledge that an individual needs in order to perform to the required standard.
Organisational Context	Organisational context includes the way the organisation is structured and how it operates, including the extent of operative knowledge managers have of their relevant areas of responsibility.
Technical Knowledge	Technical knowledge is the specific knowledge needed to accomplish specific designated responsibilities.



Qualifications Pack For Raw Materials Procurement Manager 🛁



Core Skills/ Generic Skills	Core skills or generic skills are a group of skills that are the key to learning and working in today's world. These skills are typically needed in any work environment in today's world. These skills are typically needed in any work environment. In the context of the OS, these include communication related skills that are applicable to most job roles.
Keywords /Terms	Description
IPR	Intellectual Property Rights
NOS	National Occupational Standard(s)
NVQF	National Vocational Qualifications Framework
NSQF	National Qualifications Framework
NVEQF	National Vocational Education Qualifications Framework
QP	Qualifications Pack



Qualifications Pack For Raw Materials Procurement Manager



<u>Annexure</u>

Nomenclature for QP and NOS

Qualifications Pack 9 characters [Insert 3 letter code for SSC] QP number (2 numbers) Q denoting Qualifications Pack Occupation (2 numbers) Occupational Standard 9 characters Insert 3 letter code for SSC] 9 characters N denoting National Occupational Standard OCs number (2 numbers)

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The following acronyms/codes have been used in the nomenclature above:

Sub-sector	Range of Occupation numbers
Handmade gold and gems-set jewellery	01-20
Cast and diamond-set jewellery	21-40
Diamond processing	41-60
Gemstone processing	61-80
Jewellery retailing	81-98

Sequence	Description	Example
Three letters	Industry name	G&J
Slash	/	/
Next letter	Whether Q P or N OS	Q
Next two numbers	Occupation code	07
Next two numbers	OS number	02





	CRITERIA FOR AS	SSESSMENT OF TRAINEES		
Job Role	Procurement Manager-Raw Material			
Qualification Pack	Procurement Manager-Raw Material			
Sector Skill Council		GEMS & JEWELLERY		
	To pass the Assessment, a candida	te needs to score 50% in Theory and 70% in Practical		
	Asses	sment Strategy	Marks	Allocation
NOS	Elements	Performance Criteria	Theory	Practical
		PC1. assess the market scenario accurately	2	14
	Shortlist of vendors	PC2.identify the best vendors that suit the company's objectives and manufacturing requirement	1	12
		PC3.identify vendor who provides quality product at best price for the	1	10
		organisation PC4.check availability and requirement from all departments	1	10
	Procurement planning	PC5.check tools and spares requirement from all departments	1	6
1. G&J/N0303 Procure raw materials for jewellery		PC6.place the order with the right vendor and ensure that the terms and conditions of the transaction is as per company policy	2	6
manufacturing	Procurement of materials	PC7.ensure that products are procured at desired specification and quality	1	4
		PC8.ensure that there is no delay in delivery of products	1	4
	Productivity	PC9.ensure that the transaction results in profit for the company	0	2
		PC10.ensure that there is no production delay due to non availability	0	2
		of raw materials and consumables	10	70
		Sub Total	10	70
2		PC1.spot plagiarism and report	1	0
2. G&J/N9910 Maintain IPR	Respecting IPR	PC2.understand rationale of patents and IPR	1	0
and respect copyright		PC3.Not be involved in IPR violations	1	0
		Sub Total	3	0
		PC1.understand the work output requirements	0	2
	Interaction with seniors	PC2.comply with company policy and rule	0	1
3.G&J/N9915 Interact with colleagues, customers and vendors		PC3.comply with Government regulations	0	1
		PC4.deliver quality work on time as required by reporting any anticipated reasons for delays	1	0
		PC5.put team over individual goals	1	0
	Interactions with colleagues,	PC6.resolve conflicts and meet requirements to the customer's/ colleagues' / vendor's satisfaction	1	0
	customers and/or vendors	PC7.act on contract, audit or Government related queries and legal disputes	0	1





	<u>CRITERIA FOR A</u>	SSESSMENT OF TRAINEES		
		Sub Total	3	5
		PC1. Spot and report potential hazards on time	2	2
4. G&J/N9914 Maintain safe and clean work environment Understanding of potential sources of accidents and communicating	Understanding of potential sources of accidents and	PC2. Follow company policy and rules regarding use of hazardous materials	1	1
	communicating	PC3. Deliver quality work on time as required by reporting any anticipated reasons for delays	1	2
		Sub Total	4	5
		Total	20	80



